

financial executives research foundation



fiscal 2008 annual report



The mission of FERF is to advance the profession and practices of financial management through research and education.



Contents

18

3	Message to our supporters
4	Board of Trustees
4	FERF's supporters
11 12	Financial Statements Responsibility for financial statements and internal controls Management's discussion and analysis (unaudited)
14 15 16 17	Report of independent public accountants Statements of Financial Position Statements of Activities Statements of Cash Flows

Notes to Financial Statements

Message To Our Supporters





Message to our supporters,

When the student is ready, the teacher will appear. This is the mantra that has guided what Financial Executives Research Foundation does for the finance profession and for members of Financial Executives International (FEI). As the 64-year-old research affiliate of FEI, FERF's mission is to advance the profession and practices of financial management through research and education.

With the changes in the U.S. economy, and the financial crisis, it has been a tumultuous year, to say the least. More specific to finance and accounting, fair value has become a major issue for our businesses. This year we also witnessed initiatives that will have impact on the future of finance: regulatory committees on the audit profession and financial reporting improvements and proposals on a U.S. move to International Financial Reporting Standards (IFRS) and to adopt eXtensible Business Reporting Language (XBRL).

However, with change comes the promise of learning from the past and present to improve work done in the future. So, FERF continues to collaborate with FEI members and the profession every step of the way—as your facilitator to help you learn from each other to enhance what you do at your companies.

In order to do this, we established five major goals for fiscal 2008. First, we set out to increase delivery of unique, member-focused content for FEI members. Our 26 research reports were vetted with our research committee — comprised of members representing public companies, private companies, FEI chapters and technical committees and academia—to ensure that our publications are relevant, timely and practical.

Our work is then distributed back to you—the broader membership—not only via our electronic publications, e-mail newsletters and our website but also at member meetings and events. Many of our studies, such as our audit fee survey and compensation survey, received both national and local press coverage. FERF has also expanded distribution and our studies are now distributed via 7 different distribution channels, including Bloomberg Professional and Amazon. This broad and diverse distribution ensures that our member "teachings" are always accessible.

Next, FERF sought to **expand our focus on information technology**. In addition to providing distance learning CPE for reading our research reports, we track the number of report downloads to determine what is most useful to you. Based on the popularity of our surveys and quarterly regulatory updates, we've added more online benchmarking tools and checklists. For example, our PaycheckSM service, a collaboration with FEI career services, gives financial executives the ability to benchmark their compensation with their peers across the U.S. Meanwhile, our financial statement disclosure database — based on a review of 150 annual reports — includes thousands of disclosure examples in 19 key financial reporting areas, such as fair value, pensions, and income taxes.

Since more members network virtually, FERF enhanced our Financial Executives List Exchange online Q&A service so that responses are posted to our website archive on a real-time basis. The online database can be accessed at any time along with other responses we may receive through the FEI Linked-In networking group.

All this is not possible, however, without the many voluntary contributions that support our work. Our development committee was focused on **expanding FERF fundraising toward becoming a fully self-sustaining organization**. New and improved campaigns to promote the value of contributing to FERF have resulted in increased generosity from corporations and chapters. Of particular note is the increase in the number of individual donors, which rose **400%** from 300 to 1,500 contributors due primarily to the \$25 donation line on the FEI dues statement. By collaborating with FEI, FERF also **built the FEI Hall of Fame into a major FEI brand building event and fundraising event for FERF** by honoring the two most recent inductees and their contributions to the finance profession. From all these efforts and more, we are proud to report that we are now in our 4th consecutive year with a balanced budget.

We would like to thank our fellow FERF trustees and FEI officers and directors for their leadership during the past year. Special acknowledgement to vice chairs **Marie Hollein** and **Marsha Hunt** for chairing their respective committees. Finally, we would like to thank vice chair **David Braden** for stepping up as chair of FERF for 2008-2009. His diligence in ensuring for you that our research is practical will be invaluable as we refine our strategy this year and in the future.

Thanks also to the staff, including Vice President of Research and Operations Cheryl Graziano, Director of Financial Services Lorna Raagas, and Director of Research and Corporate Secretary Bill Sinnett. We are glad to report that our growth has allowed adding new staff, Gloria Lamoureux and Tom Thompson, so that we can continue improving our products and services.

Above all, FERF is thankful to all the FEI members and individual, corporate and chapter donors who support our research in so many ways. Our work for FEI members and the financial profession is only possible because of you.

George Boyadjis FERF Chair, 2007-2008 James J. Abel FERF President & CEO

Fiscal Year 2008 Board of Trustees **Financial Executives Research** Foundation, Inc

CHAIR

George Boyadiis

Milo Belle Consultants, LLC

Practice Lead — Healthcare and Emerging Growth

David B. Braden

Assistant VP and Assistant Treasurer

Cargill, Incorporated

VICE CHAIR

Marie N. Hollein

Director, Financial Risk Management

KPMG

VICE CHAIR

Marsha L. Hunt

Vice President and Controller

Cummins Inc.

PRESIDENT & CHIEF EXECUTIVE OFFICER

James J. Abel

President and CEO

Financial Executives International

VICE PRESIDENT*

Cheryl Graziano

Vice President - Research and Operations, Financial Executive Research Foundation

CORPORATE SECRETARY*

William M. Sinnett

Director of Research

Financial Executives Research Foundation

TREASI IRER*

Paul W. Chase

Vice President & Chief Financial Officer. Financial Executives International

* Officer but not Trustee

TRUSTEES

Dr. Raj Aggarwal

Sullivan Professor of Int'l Business and Finance Dean, College of Business Administration University of Akron

Scott M. Boggs

Director

Cascade Natural Gas Corporation

William A. DeMilt

Kim K. Gazzola

Joan E. Netzel Group Vice President Audit Relationship Manager SunTrust Banks, Inc.

Robert R. Scherba

Senior Vice President, Finance & People Williams International

Michael A. Simons Chief Financial Officer Blauer Manufacturing Co.

Norman N. Strauss

Ernst & Young Executive Professor in Residence

Baruch College

Robert R. Walker

Anthony L. White

EX-OFFICIO TRUSTEE

FEI Vice Chair

Joseph G. DiLorenzo

Managing Officer

Plymouth Rock Studios

FERF WOULD LIKE TO ACKNOWLEDGE AND THANK THE FOLLOWING SUPPORTERS FOR FISCAL YEAR ENDED JUNE 30, 2008.

PLATINUM CHAPTER LEADERS \$10,000

Boston Chicago Twin Cities

GOLD CHAPTER LEADERS \$5,000 - \$7,499

Dallas

Houston Los Angeles Pittsburgh

Silicon Valley

SILVER CHAPTER LEADERS \$2,500 - \$4,999

Arizona (FELIX Sponsor)

Atlanta Central Florida Colorado Detroit

Indianapolis Kansas City

Memphis New Jersey Northeast Ohio

Orange County Portland

Washington State Western Michigan

CHAPTER LEADERS \$1,000 - \$2,499

Central Pennsylvania

Cincinnati

District of Columbia

Edmonton Louisville Nashville Rochester San Antonio San Diego

San Francisco Bay Area

CHAPTER SUPPORTERS \$500 - \$999

Austin Central Ohio Chattanooga Hawaii Iowa Toledo Virginia

CHAPTER SUBSCRIBERS \$250 - \$499

Fort Wayne Fort Worth Milwaukee

Northeastern Wisconsin Northwestern Pennsylvania Philadelphia (3 years gift) Southern Carolinas Southern Florida Springfield

Tulsa Wichita

CHAPTER DONORS | <\$250

Baltimore Birmingham Blue Grass

Delaware (3 years gift)

Madison Michiana Oklahoma City

PLATINUM MAJOR GIFT \$50,000

Exxon Mobil Corporation Microsoft Corporation

SILVER MAJOR GIFT \$20,000

General Electric Company

PLATINUM PRESIDENT'S CIRCLE \$15,000

The Coca-Cola Company

GOLD PRESIDENT'S CIRCLE \$10,000 - \$14,999

Abbott Laboratories, Inc. Bristol-Myers Squibb Company

SILVER PRESIDENT'S CIRCLE \$5,000 - \$9,999

Aluminum Company of America American International Group, Inc. Cisco Systems Comcast Corp. Corning Incorporated

Credit Suisse Cummins, Inc. **CVS** Corporation Dow Chemical Company **Duke Energy Corporation**

E. I. du Pont de Nemours & Company

El Paso Corporation Eli Lilly and Company General Motors Corporation H. S. Grace & Company, Inc. Halliburton Company Hewlett-Packard Company IBM Corporation Infogix, Inc.

Johnson & Johnson Kimberly-Clark Corporation Maple Leaf Foods Inc. Medtronic, Inc

Motorola, Inc. Pfizer Inc.

Procter & Gamble Co.

Siemens AG

Sony Corp. of America Tenneco

The Chrysler Foundation

Time Warner Inc

Tyco International (US) Inc United Technologies Corporation

GOLD LEADERSHIP \$2,500 - \$4,999

Chevron

Colony Capital LLC Eaton Corporation Intel Corporation International Flavors & Fragrances Inc.

Interpublic Group of Companies, Incorporated

McCormick & Company, Inc. PPG Industries, Incorporated Precision Castparts Corp. PricewaterhouseCoopers SmartPros Ltd.

Telephone and Data Systems, Inc. The Hershey Company Wal-mart Stores, Incorporated

SILVER LEADERSHIP \$1,000 - \$2,499

A&E Television Networks

Aetna, Inc.

American Financial Group, Inc.

Barnes Group, Inc. Brown & Brown, Inc. Cargill Incorporated CCC Group, Inc.

Computer Sciences Corporation

Computer Services, Inc. ConocoPhillips

Davey Tree Expert Company

EdwardJones **Energen Corporation**

Essex Investment Management

Four Seasons Hotels and Resorts

Co., Inc. Florida Power & Light Company

General Mills, Inc. Givaudan

Granite Construction Inc. Hubbell Incorporated Hunter Douglas, Inc

Hutchinson Technology Incorporated

KeyCorp

LaBranche & Co. Inc. Lifetouch Inc

Louisville Bedding Company Martin Marietta Materials, Inc.

Please note: Every effort has been made to ensure the accuracy and completeness of the donor lists in this annual report. We apologize for any error or omission that may have occurred

Mastercraft Boat Co. MGIC Investment Corporation Nexen, Incorporated Omnova Solutions Foundation OneAmerica Financial Partners Safeway, Inc. Select Medical Corporation Sensient Technologies Corporation Southern Company Texas Industries, Inc. The Washington Post Company Tribune Company Universal Leaf Tobacco Co. **USG** Corporation

SUPPORTERS | \$500 - \$999 Corporate

Agrium Inc. Amcol International Corporation Arch Chemicals **Ball Corporation** Barber Foods Canadian Broadcasting Corporation

CH2M Hill, Ltd. **Cubic Corporation** Cullen/Frost Bankers Darden Restaurants, Inc. E.W. Scripps Company Ensign-Bickford Industries, Inc. FM Global Foundation **GATX** Corporation Gould Electronics Inc. Griffith Laboratories Inc. Hastings Entertainment, Inc. Herman Miller, Inc. Hilton Hotels Corporation HIP Health Plan

Independent Purchasing Cooperative, Inc.

International-Matex Tank **Terminals**

Kimball International Laitram Corporation Lamson & Sessions Company LSI Industries Inc. Lubrizol Corporation Media General, Inc. MEEMIC Insurance Company Murphy Oil Corp.

NEW Customer Service Companies, Inc.

New York Life Insurance Company Nordson Corporation Pappas Restaurants Paychex, Incorporated Salem Leasing Corporation Segal Company, Inc. Stites & Harbison Tasty Baking Company The J.M. Smucker Company Universal Stainless & Alloy Products, Inc.

University of Berkley Vulcan Materials Company Warner Bros. (A Division of AOL Time Warner)

Western & Southern Financial Group

Individuals

Moore, Robert A. Simons, Michael A. Sinnett, William M.

SUBSCRIBERS | \$250 - \$499 Corporate

AAA Arizona, Inc. **AEGON** AFLAC Incorporated Alliant Energy Altman Foundation American Air Liquide Holdings, Inc. American Dental Ameritas Life Insurance Corp. Arsenal Digital Solutions Bank of Montreal Battelle Memorial Institute Bemis Manufacturing Company Black & McDonald Ltd. Boston Private Financial Holdings, Inc.

BP America, Inc. Brunswick Corporation Buckeye Technologies, Inc. Callaway Golf Interactive, Inc. Canadian Tire Corp. Ltd. Capstead Mortgage Corporation Carter & Burgess Casella Waste Systems Centerra Gold, Inc. Central Pacific Bank

Charlotte Pipe and Foundry Company

Church & Dwight Co., Inc. Clearwater Lobsters CompX International, Inc. Continental Real Estate Cos. **Custom Decorators**

Decision Resources, Incorporated **Development Dimensions** International Inc.

Dixon Ticonderoga Company Dollar Thrifty Automotive Group, Inc.

Dover Motorsports, Inc. Duke Realty Corp. Dynamex, Inc. **Educational Testing Service** Edw. C. Levy Co. Ellwood Group, Inc. **ESCO** Corporation

Evanston Northwestern Healthcare

Excellus Health Plan, Inc. Exelixis, Inc. First Horizon National Corp First Industrial Realty Trust, Inc. First National of Nebraska, Inc. Foremost Farms USA Forzani Group Ltd. Gemstar-TV Guide International, Inc.

Gilbane Building Company Great Lakes Gas Transmission Company

Greystone Managed Investments, Inc. Harvey Industries, Inc. HCC Insurance Holdings, Inc. **HNTB** Corporation **HOLT CAT** Human Genome Sciences, Inc. Hunt Midwest Enterprises, Inc. Industrial Dist. Group, Inc. International Rectifier Corporation International Textile Group Jacobs Trading Company John Crane, Inc. Kalmbach Publishing Co. Kelly Services, Inc. Kohn Pedersen Fox Associates Kurt Salmon Associates, Inc. LifeCycle Returns, Inc. Manpower, Inc.

Markel Corporation Marsulex Inc. McIlhenny Company Mississippi Power Company Moen Incorporated

Molex Incorporated Moneris Solutions Corporation National Basketball Association National Economic Research Associates

National Gypsum Company New Wave Research, Inc. Next. Inc.

NFP Insurance Services, Inc. Ohio National Foundation Olympic Resource Management Orion Corporation Overlook Systems Technologies Ozark Motor Lines, Inc.

Panduit Corp. Parsons Brinckerhoff, Inc. Pinole Point Properties, Inc.

Plantation Petroleum Holdings Inc.

Progress Software Corp.

Proper Mold & Engineering, Inc.

Regeneron Pharmaceuticals,

Rehrig Pacific Company Rite Hite Foundation Rockledge Group **RTI** International Sarbanes Oxley Institute Schaefer & Associates Ltd. Schiff Nutrition International,

Sealed Air Corporation Shell Oil Company Southwest Gas Corporation Stantec Incorporated Suffolk University T. D. Williamson, Inc. Tippie Services, Inc. Toronto-Dominion Bank TSX, Inc. Tyler Technologies Inc. Vanguard Group WCM Industries, Inc. Wellmark, Inc. West Bancorporation, Inc.

Whitney Holding Corporation

Yancey Bros. Co. Zachry, Inc. Zimmer Holdings, Inc.

Individuals

Bace Marla Beresford, Dennis A. Cunningham, Colleen A. Curtiss, Jeffrey A. Graziano, Cheryl Raagas, Lorna

FERFPros Subscribers Al Mesallam, Abdulla S. Alexander, Tony Amoroso, Christopher Anderson, George L. Anderson, Harry Ball, Robert W. Bedell, Leonard A. Bohling, J. Scott Bonk, Thomas J. Boron, Michael E. Bresten, Theresa M. Brodbeck, Ernest Brown, Jack H. Buonaiuto, Joseph M. Burton, Jack D. Carr, Carol Carrier, Bruce E. Catalano, Peter Chatman, Paulette R. Christoferson, Carl B. Citti, John W. Clark, Carol Clark, Phil Clifford, Linda J. Cohen, Donna B. Considine, Kevin Courtois, Robert J. Crisp, Max Croft, James W. Dholakia, Puja DiPietro, James V. Donnelly, Chuck Durant, John L. Dutcher, Kenneth Einfalt, Mary Alice L. Evans, Vernon Ewig, Paul H. Fickenscher, Gerald H. Finio, Damian Flavio, John J. Gallantar, Alan V. Gentry, Greg George, Robert D. Gilpin, Gary B. Graupman, Mark Gregg, Jeffrey Groff, Timothy J. Hale, George Henry, Brian C. Hensley, Douglas Herrick, William S. Hix, Christopher M. Hoblitzell, James Howe, Vicky B. Jacques, William Jennings, J.G. Krupinski, John F. Lehan, Bradley D.

Leive, Laurence

Long, Jeffrey H.

Long, Marilyn Luteran, John Macesich, David Maguire, James G. Makris, Mike Marks, Jonathan Martin, John A. McBrien, Frank Medlen, Norman R. Mencarini, Steven J. Miller, Howard C. Miller, R. Gregory Miseo, Christopher M. Mohr. Robert Morris, Karen Morrison, David F. Mukherjee, Shum Neal, Mark O'Connor, Marianne Olsheski, Lawrence W. Ontko, Gary M. Park, Jeffrey B. Patterson, Jr. Thomas R. Peacock, Bill Persaud, Diantie P.M. Preston, Scott Rajski, William R. Randall, Anne L. Rasmussen, Randy L. Reinhard, Donna M. Rice, Leslie Savage, Joseph M. Shay, James C. Sheehan, Brian Sheridan, Patrick Simon, David L. Smith, John G. Smith, Leslie Stott, John Stout, Warren L. Sweeney, Jay Thomas, Jennifer Thomas, Randy S. Travis, Richard L. Traylor, David Tsujita, Scott M. Vaughan, Stephen C. Wilamowski, Tom Wolf, Norbert J. Wolfe, Danielle Wolfe, Mark C. Wood, Frank Zawada, Joseph G.

DONORS | \$< 250 Corporate

Hercules Incorporated Howmedica Osteonics, Inc. Husky Injection Molding Systems Ltd. Lorin Industries Milwaukee Bucks, Inc. Saputo, Inc **TELUS Corporation** Unified Foodservice Purchasing Co-op, LLC Union Gas Limited - A Duke **Energy Company** Welch's Westfield Insurance

Individuals Aarons, Gary Adams, Greg D Adams, Mortimer S. Adante, David E. Adrean, Lee Adrians, Thomas P. Agate, Robert M. Aggarwal, Raj Agrawal, Anil Aielli, Joseph S. Akhigbe, Aigbe Al Mesallam, Abdulla S. Alcorn, William J. Alcorn, William J. Alexander, Gregory B. Allen, Patrick E. Allen, Stephanie Allenberg, Howard B. Alley, Michael J. Allman-Ward, A. Peter Alms, Ramona Altberg, Mark H. Altiere, John Amaral, Walter D. Amblard, Michel Ambrose, Galen F. Ambrosini, Robert P. Ambrosio, Salvatore F. Ameen, Philip D. Anders, Herbert J. Anderson, Harry Anderson, Ross Andrews, Raymond Andrews, Robert Angelo-Pardo, Jeanne Aquilina, Robert J. Aranjo, Gary Archer, Chad E. Arcudi, Louis Arellano, Reynaldo E. Armstrong, R. Stephen Arsenault, Lisa M. Arthur, John D. Arthur, Scot Ashton, Edward Atkinson, James William Averill, Cindy Bagby, Lamar C. Bailey, Paul J. Bains, Harrison M. Baker, Stephen T. Baker, Timothy Baldwin, Thomas J. Ball, Leroy M. Bambach, Richard Bankhead, David R. Barber, Henry Barbieri, Robert G. Barclay, Tiffany A. Barnes, Philip D. Barp, Jennifer Barrett, James J Barth, Daniel Bartley, Matthew B. Bartolotta, Richard A. Bass, Freda Wilkerson Bastian, Edward Batina, Lawrence J. Battaglioli, Michael Batty, John C. Bauer, John R.

Bauman, William G.

Beattie, Brian M. Beaty, Randall Beauchamp, James L. Beckemeyer, William H. Becker, Richard F. Beckingham, Dennis J. Beckley, Dana Beckman, Mark A. Becmer, Edmund J. Bedell, Leonard A. Beggs, Robert Behar, Jerome Beier, Andreas Beier, Anita P. Bell, Joyce Belskus, Jeffrey G. Benac, William P. Beneke, Terry L. Bengtson, Patty Bereneburg, Norbert E. Berinato, Vincent F. Bernard, Todd Beshire, Bambi A. Bethers, Brian W. Bezik, Cynthia B. Bhangdia, Harshan Biderman, Mark Bierer, Donald S. Bigler, Robert J. Bill, Horace P. Binder, David A. Binder, Kenneth Bingman, Charles A. Bippus, David P. Birkenstock, Timothy L. Bitto, George P. Blackburn, Bruce Blackburn, Russell L. Blackman, Monique A. Blackwell, Lee Blanchette, Roger Bless, Rudolf Blocksom, David J. Blood, Stephen R. Bockhorst, Thomas A. Boerrigter, Robert Boggs, Scott M. Bohling, J. Scott Bolten, Randall C. Bondi, Stephen G. Bonney, Mark J. Boone, Richard A. Bordelon, Ann G. Borok, Gil Boron, Michael E. Borth, Randi Boston, Wallace E. Botosan, Monty Bouxsein, Peter C. Bowen, Robert L. Bowes, Frederick M. Bowman, John G. Bowman, William R. Bown, Clifford K. Boxleitner, Jerry Boyadjis, George Boyd, James G.

Boyd, Joseph L.

Boyer, Kelly M.

Boyle, James R.

Boyle, John F.

Boyd, Stephen A.

Bradbury, David W.

Braden, David B. Bradin, Bernice E. Bradshaw, John C. Brady, Bernard Brannon, Robert C. Brasher, Tim Braverman, Alex N. Breger, Rex G. Brennan, Seamus Brenner, Michael J. Bresnan, Michael F. Bresten, Theresa M. Brewster, Chris Briggs, Marc Brigham, F. Gorham Brinkmann, Johannes Brittain, Willard Brodbeck, Ernest Broderick, Michael Brodsky, Howard S. Bromiley, Meier Lisa Bronson, Mark Brooks, Susan Brown, Christopher Brown, David L. Brown, Jack H. Brown, John S. Brown, Melinda Brubaker, Lewis M. Bruckmann, Robert J. Bruenger, John E. Brunelle, Anna Brunngraber, Eric H. Bucco, David Buchholz, William E. Buechler, Mark Alan Bullis, Eugene M. Bundros, Thomas A. Burak, Mallorie Burak, Marshall J. Burge, Chet Burk, James A. Burke, James Burke, Lydia Burkhardt, James Burks, Roger Burmeister, James T. Burns, James Burritt, David Busby, Paul G. Bush, Charles V. Bush, James Bush, Samuel D. Busmire, Bruce W. Butler, Timothy E. Butterworth, Scott W. Byal, Jeffrey S. Bylak, Katie Cahill, Francis J. Calabria, Christopher M. Califano, Brian Callander, David Calverley, Peter Campbell, Allen Campbell, Caroline D. Campbell, Terry M. Cann, Robert Carges, Stephen J. Carleton, Leonard B.

Carlson, Wendy A.

Carroll, Christopher

Carpenter, Sarah

Carrier, Bruce E.

Carroll, Richard J. Carter, Rodney Caruso, Frank A. Carvalho, Dennis J. Casey, Edward G. Casey, John P. Cassella, Anthony J. Castellaneta, Andrew L. Castellanos, Peter M. Catalano, Anthony P. Catalano, Peter Catlett, Charles F. Caturano, Richard J. Cavanah, Kevin Cavender, Dennis N. Cei, Jay Chace, William A. Chacko, Eapen Chambers, Edward H. Chandiwala, Hafiz Chandor, Stebbins Chaplin, C. Edward Charboneau, Darrell J. Chase, Paul W. Chatman, Paulette R. Chavez, Alfredo Cheesbrough, Peter H. Cheng, Agnes C. Cherrey, Donald D. Chestnut, Colette Cheung, Alice Choi, Frederick D. S. Christoferson, Carl B. Cinatl, Frank J. Cipolla, Thomas J. Citti, John W. Citzler, Annette M. Clapp, Alfred C. Clapsaddle, Brett C. Clark, Carol Clark, Deborah L. Clark, Janet Clark, Ray Clarkson, Edward B. Clemente, Paul Cleverdon, Mark A. Clifford, Linda J. Cline, Michael Cody, Elliott J. Coffey, Greg Cohen, Herbert S. Colalucci, Frank M. Cole, G. Bradley Cole, John T. Cole, Keith Colgan, John V. Colson, Robert H. Coltharp, Larry Comfort, Robert D. Commons, David A. Condon, Edward J. Conicelli, Carmen Conners, Joseph F. Connolly, Cabral Mary Connors, Jeffrey A. Conrad, Osmond Considine, Kevin Contino, Francis A. Converse, Mary T.

Cook, Philip W.

Cook, Stephen B.

Cooke, Edward F.

Cooperman, Bruce

Cordial, Steve Cornacchio, Mario J. Cornell, Alison A. Corrigan, Mary Corti, Mario A. Costello, David L. Cottrell, G. Walton Cottrell, Michael G. Cottrill, Scott Coughlin, Carol L. Coulon, Emile P. Couper, John M. Courtois, Robert J. Craig, William H. Crate, Darrell W. Crecca, Paul J. Cregg, Roger A. Crenshaw, Jerry Creps, Robert M. Crittenden, Gary L. Crosier, Curtis B Cross, David L. Crow, Danny D. Crowley, John T. Crusco, Kathy Cryan, Kimberly M. Cuenod, E. Marc Cullen, John A. Cunnane, John Cunningham, Kelly Cupit, Jennifer Curlee, Keith Curley, Reid Curley, Stephen C. Curry, Mark Curtis, Blair E Cushing-Daniels, Brendan D'Adamo, Dominic F. Dahlberg, Wayne D. Dahler, John Daleo, Robert D. Dallman, Dennis M. Damron, Lawrence D. Daniel, David F. Daniel, Keith H. Daniel, Shirley J. Danner, James D'Antonio, Michael J. Danzberger, Alex Darbut, Jeffrey N. Dardnne, Jim Dargan, Charles K. daRosa, Manuel E. Davenport, Robin J. David, Jose Davidson, Andrew F. Davidson, Lisa Paquette Davies, Edward P. Davies, Lloyd Davis, Charles Davis, K. M. Davis, Neill P. Davis, Robert Davis, Robert W. Davis, William B. Davis, William J. Day, William P. Dayton, Laureen Decker, Tom Deely, John DeLany, Elizabeth K. DelBeccaro, Sally D. Delposen, Christopher E.

Demare, Michel Demetriou, Chris Dempsey, Brian J. Denaro, Joseph DeNisco, Thomas M. Denmark, Richard M. Denning, Phil Denson, Craig W. Dent, Benjamin M. DePinto, Corrado Derback, Glen R. Desalle, R. Michael Desautelle, Christopher Detweiler, Charmaine C. DeVito, Dean M. DiCandilo, Michael D. Dickson, Robin N. Dieker, John K. Dilly, Robert S. DiLorenzo, Joseph G. Ding, Wei S. DiPietro, James V. DiPietro, Janice D. Distelrath, James Dite. James A. DiVito, Vincent L. Dodson, Bradley J. Doheny, Daniel P Donahue, Brian J. Donnelly, Chuck Donnelly, Jackie Doolan, Patrick J. Dotts, Kevin Douglass, Ollen Dowd, Jeffrey M. Doyle, John F. Drach, W. Tearel Drapkin, Kim Draut, Eric J. Drew, James L. Dries, William Droege, Mark E. Droll, Steven Drossman, Ken R. Dudley, Victoria A. Duffy, Brian Dumas, Ken Dundon, Mark Dunn, Sam Durant, John L. Dutcher, Kenneth Dworkis, Paul Dyas, James M. Eatwell, David Eberlein, Bob Ebert, Christopher Edling, Fred Edoff, Mark N. Edwards, G. Gail Edwards, Greg Edwards, Jayson Eichhorn, John Eichler, Fred S. Elenbaas ,Marvin J. Eliasson, Fredrik Elkins, David Elliott, Robert Ellis, Donald E. Ellis, Edward H. Ellison, Edward Elsesser, Steven Emsley, Brian Engelman, Stephen L.

Entsminger, Rex Erli, Tim D. Ertel, Garv Esenstad, Alan V. Evans, Mark E. Eveleigh, Robert J. Evenson, Mary Faber, Richard G. Fabio, Joan Fahey, John J. Fake, Michael R. Falco, John A. Farkas, Robert A. Farno, Stephen Farrell, Edward J. Fater, David H. Fatum, Arthur L. Federici, William J. Feeney, John R. Feher, II William E. Felch, Donna L. Felfe, Christopher N. Feltenberg, Scott R. Fenstermacher, Danette S. Ferguson, Richard O. Fernandez, James N. Ferron, Kenneth J. Fetzer, Ronald Filippelli, Rick Fillo, Joseph F Finch, Calvin W. Findley, Frederick A. Fineman, Evan L. Finneran, Brian K. Finnin, Jeffrey S. Fior, Ron J. Fischl, Peter J. Fisher, Gregory J. Fisher, Jules L. Fitzsimmons, William J. Fix, Warren D. Flavio, John J. Fleming, Douglas W. Fleming, Michael Fleming, Raymond C. Fletcher, Donna J. Fleury, Thomas J. Flores, Milton Fogel, David A. Folden, Rodney E. Foote, Randolph D. Ford, Richard Forkner, Schroeder Teresa Formacek, Candace C. Forrest, Steven A. Fosbenner, Albert D. Fowle, Stephen Foy, Dan Franko, Betsy Frasier, Charles E. Freeman, Gerald Freiberg, Gregory W. Freman, Margaret Fricker, William V. Fried, Robert F Friedl, Robert R

Friedman, Howard J.

Fritz, Richard A.

Fritze, Steve L.

Fuller, Martha

Gain, Barbara

Gair, Stephen P.

Furlan, Antonio C.

Gajewski, Gary T. Gallagher, Bob Gallagher, Donald J. Gallantar, Alan V. Gannon, Richard B. Ganzak, Dennis G. Gartner, Werner Gasque, Damon Gates, Andrew M. Gay, Thomas Gaydos, Joseph G. Gaynor, Richard J. Gazmarian, Michael C. Gazzola, Kim K. Geele, Michael Geeraert, Filip G. Gellman, Myron M. Gemoll, Gary J. Gentile, Angelo P. Gentry, Glenn B. Geppert, Timothy S. Gerlach, Richard G. Gerner, W. Cardon Gerspach, John Giambagno, Brian Gibbons, Mark Giegel, Timothy J. Giezendanner, Stefan Gilbert, Dennis E. Gill, Stephen H. Gillespie, John F. Gillis, Mike Gillispie, John N. Gilpin, John D. Giorgetti, Richard L. Girardi, Thomas S. Glaize, Solange Glasgo, Philip W. Glassford, John L. Gleason, Bryan M. Glenn, James L. Gloss, Rod D. Gluck, Robert S. Glynn, Brian P. Godkins, James L. Goff, Charlie Goffe, Gwendolyn H. Gold, Robert J. Goldberg, Murray A. Goldman, Robert W. Goodlin, Jim Goodrich, Charles A. Gordon, John Gorin, Norman W. Gorman, Timothy W. Gostkowski, Anthony J. Gourley, Edward J. Graber, Todd A. Grady, Edward R. Graham, Thomas P. Grammaticas, William Grant, Denise M. Grant, Scott H. Graves, Eugene B. Graves, James D. Gray, Glen Gray, Peter S. Gray, W. Todd Gray-Smith, Christine E. Greaves, Loren Greene, Ricky D.

Greenquist, Mark T.

Gregerson, Karen F.

Grenon, Robert E. Greving, Robert C. Griggs, Kathleen Griscom, D.A. Groff, Timothy J. Gruber, William H. Gruhl, Robert H. Gruosso, Gerard Guche, Michael W. Gudman, Jeffrey M. Guerra, James Guggenhime, Andrew L. Gullickson, David G. Guthinger, George B. Guv. Jeffrev R. Guzman, David E. Guzzo, Dana F. Gwiazdowski, Peter P. Haberman, Steven J. Hack, Lance Hagan, Donald K. Hagedorn, Michael D. Hagel, Andrew R. Haight, G. Timothy Hain, Bruce G. Hajek, James Hajost, Michael A. Halas, James Halbert, Darryl Halevy, Richard Hall, David F. Hall, Philo Halley, Keith R. Halligan, John F. Hallman, Margaret Hallowell, Frank G. Halter, Randy E. Hamauei, John M. Hamburg, Marc Hamilton, Richard J. M. Hamilton, Scott Hamm, Kenneth A. Hammel, Jeffrey Hammen, Lea Ann Hampton, Bruce J. Hampton, George Hanish, Arnold C. Hannah, Dwayne Hansen, Jeffrey Hanson, Christopher A. Hardwick, Anthony Harley, Fred M. Harlow, Clark Harms, Christopher Harness, Parker Harnett, Craig C. Harper, Pete Harrell, Stan M. Harrington, Edward J. Harrington, John Harris, John D. Harris, Robert D. Harris, Yvette D. Harrison, Brett Hart, David Harvey, George E. Harvey, William G. Hasselgren, Robert W. Hatch, Welles C. Hauge, Todd A.

Haugen, Janet Brutschea

Hausfeld, Anthony B.

Haushill, Mark

Hawks, Harry T. Hayes, Dorothy D. Hayes, Gregory J. Hayes, Paul Hays, Ronald Heafey, Lynn M. Heath, Brian J. Hebert, Robert Hedberg, Steven R. Heffes, Brett D. Hegarty, Sean P. Hehir, Joseph P. Heimbouch, Mark L. Hein, Thomas M. Heinking, Steve Hendershot, Charles L. Henderson, Frederick A. Henderson, Jim W. Hendricken, Stephen M. Hennessy, Robert J. Henry, Brian C. Hensley, Douglas Hernandez, Peter Herrick, Dennis R. Herrick, William S. Hickey, William V. Hicks, Samuel T. Higby, James H. Hilger, James K. Hillman, Jeanne Hinrichs, Andreas Hinzen, Joachim Hirons, Mike Hirt, Frederick J. Hix, Christopher M. Hoagland, Rodrick L. Hobbs, John R. Hobbs, William R. Hoblitzell, James Hochstadt, Alan Hodel, Eugene Hodges, Marlene Z. Hoe, Patricia H. Hoff, Brian L Hoffman-Bray, Cheryl Hollein, Marie N. Holler, Denis M. Hollis, Robert H. Hollister, Thomas J. Holshouser, Jesse A. Holub, William C. Holzapfel, Robert B. Hombach, Robert J. Honma, Craig Hood, Jeffrey A. Hopkins, Cris Hopper, Michael E. Horner, Craig S. Hornstra, Peter E. Hotchkies, Barry Houlihan, P. Michael Housand, M. Linda Howard, Frederic K. Howarth, Scott D. Hoyer, Thomas Huang, Stephen B. Hubbard, Frank B. Huber, Stephen L. Huck, Paul E. Huey, Gene K. Huey, John E. Huff, Bruce N. Hughes, David C.

Hull, Robert F. Hult, Robert E. Huneryager, Gary Hunker, Ann Marie Hunt, Marsha L. Hunter, Donald H. Hunter, Robyn M. Huseby, Michael P. Hutaff, William R. Hutchins, C. E. Hutchins, J. Britton Huxman, Jay D. Hyde, Andrew P. Idstein, Hugh J. Ingersoll, Ellen Inglis, Mark D. Ingram, Cheryl Insley, Preston E. logha, Sam Irwin, William Isiminger, Roy E. Ivers, Raymond M. Iwanski, John P. Iyengar, Shailesh Jack, Michael Jackson, James J. James, Christopher L. Jamison, Robert W. Janson, Michael R. Janus, Nick Jarratt, Jess E. Jemelian, Brian Jenner, Ray W. Jensen, Peter Egelund Johnson, Brian J. Johnson, Eric Johnson, Ernest R. Johnson, Galen G. Johnson, Jeff Johnson, Joann Johnson, Kurt E. Johnson, Mark I. Johnson, Paul Johnson, Raymond B. Johnson, Scott Johnston, R. William Jones, Clarkson L. Jones, Daniel S. Jones, Gary George Jorde, Ronald M. Joseph, Robert H. Juarez, Eric Judge, James J Julien, Mark V. Kabureck, Gary R. Kaczmarski, Daniel J. Kaefer, Philip Kaehr, Timothy A. Kaesermann, Ann Kailer, Mark R. Kaiser, Annette M. Kaiser, Jerome S. Kaiser, Sharon C. Kallus, Barbara T. Kaminski, Edward J. Kane-Burke, Barbara Kapnick, David J. Kapoor, Gaurav Karasek, Edward A. Kareiva, Patrick H. Karr, John H. Kasok, Steven H. Katz, Leslye

Katz, Robert J. Katz ,Robin Kaufman, Neil M. Kay, Kenneth J. Kazmier, Richard R. Keane, Loretta D. Keefe, Edward J. Keevan, William T. Kelleher, Daniel Kellogg, Harry W. Kelly, Donald R. Kelly, Myles P. Kelly, Robert J. Kennedy, John J. Kern, Kevin C. Kern, Michael Kerschner, Alan D. Kershaw, Craig M. Kesterson, Barb Ketteler, Thomas R. Keup, Gregory J. Keyser, Stephen H. Khan, Ejaz A. Kieliszak, Gerald J. Kies, Peter Kiessling, Louis C. Kilby, Andrew L. Kilkka, Allan A. Kim, Ellary Kimm, David King, Jerome Kinnan, R. Douglas Kinsey, Steve Kirkpatrick, John Kirshner, David A. Kissel, Jeffrey Kissel, Mary Jo Kleckley, William S. Klein, Walter Klingler, James W. Klowan, Ted Klvac, David J. Knapp, Chuck Knight, William J. Knollenberg, Walter T. Knox, Barbara Kobayashi, Paul Koeberlein, Michael A. Koenig, Linda Koester, H. Louie Koethner, Robert Kontos, Mark W. Kooker, Dennis Kopecky, John L. Koumantzelis, Arthur G. Kourey, Michael R. Kovtan, Mark Kral, Ronald Kramer, Larry I. Kramer, Roxane L. Krasoff, Jay Krogman, Dean H. Kropelnicki, Martin A. Kudryk, Stewart Kuhn, Jeffrey S. Kulka, Jeffrey S.

Kunes, Richard W.

Kupres, Stephen

LaBatte, Philip W

Laber, Michael

Lacy, Paul A.

Ladd, Marc R.

Kupferberg, Karen F.

Lahr, Mitchell Lamb, Michael D. LaMountain, John Lancaster, M. Carol Lance, Donna L. Land, Anders Lane, Robert L. Lang, Mark C. Lange, David Langhaim, Ray Langmead, James H. Lannan, Sean Lanoue, Ronald L. Lansford, Debbie Lansford, Gordon Lanuto, Frank Larch, John W. Larcom, Brian W. Larcom, Brian W. Larkin, Richard J. Larson, David F Larson, Todd Lattanzi, James R. Lau, Russell J. Laurino, Carl J. Lawrence, David Lazarus, Joseph S. Lazdowsky, Michael C. Lechich, Anthony R. LeCroy, Edwin P. Lee, Clarence Leezer, David C. Legault, Pierre Lehan, Bradley D. Lehman, Rosalind Leisgang, Alan T. Lelio, Robert J. Leonhardt, Jearld L. Lesikar, William W. Leskow, Robert E. Lessard, Donald R. Letsche, Dave Levitz, Michael Levy, David Levy, Phil Lewin, David J. Lewis, Brent Lewis, David P. Lewis, J. James Lewis, John Allen Lewis, Robert B. Lieser, Chase M. Ligan, Warren J. Lilien, Steven B. Lima, Tito Lin, Leo Xi Lindberg, Craig Lindsay, Dennis A. Lindsay, Richard P. Linzoain, Pablo Little, Brian K Livingston, Mark H. Lodge, Edward R. Long, Andy Long, Brent Long, Robert E. Longinotti John F. Lorenz, Arthur P.

Loupe, Marc

Lowry, Jack

Lucini, Paul

Lowry, Joseph

Lucas, Jeffrey P.

Ludwig, Eric R. Luger, Mark P. Luke, Rick Lupton, Todd Lusk, James S. Lutterschmidt, Rudolph A. Lutz, William Lycett, Darryl W. Lyda, Allen E. Lynch, Michael D. Mabry, Greg Macdonald, Scott Machle, Paul E. Macias-Lewis, Kimberly MacInnes, Ron Macko, George Maclaren, Jeffrey G. Madison, M. Emily Maguire, James G. Mahony, Michael A. Makris, Mike Malanga, Victor Malick, Eric Mallov, C. Michael Malone, James C. Mambu, Ronald D. Mangan, James S. Manglos, David Manias, William G. Mann, Robert A. Mann, Vicki W. Manturuk, Robert S. Manzetti, John W. Mariani, Peter Marks, Bill Marquardt, Philip Marsh, Carol Marsh, Richard Martello, Wan Ling Martin, John A. Martin, Julia Martins, Paul G. Masakowski, Glenn J. Masegian, Beth Masetti, Andrew P. Mathews, Robert Mathison, Craig A. Maurer, David L. Maurice, James R. Mawhinney Louise Maxwell, Ronald J. May, Daniel T. Mazurek, Joan M. Mazzarella, Julio Mazzilli, Philip J. McAdoo, Winston S. McAleer, William H. McArthur, Ted McAulay, Jeffrey J. McBrien, Frank McCleary, Nancy C. McClellan, Andrew R. McCline, Carrie McCloskey, James P. McConville, Rita J. McCreery, Michael E. McCulloch, Robert D. McEwen, Ruth A. McFate, Carol McGirr, David W. McGonigle, Jim McGowan, Joseph A.

McGrew, Robert D.

McGuinness, John D. McHugh, Robert F. McInnes, Morris McIntosh, Wycliffe X. McKaba, Robert McKay, Raymond McKelvey, Scott H. McKendry, Francis J. McManemy, Peter J. McMillan, George A. McMullen, Christina M. McMullen, Craig Medders, James H. Megin, James Mehok, David Meil, Edward Mekrut, William A. Melfi, Anthony J. Melnick, Richard P. Meloty-Kapella, Augustin Mendes, Carlos Merchant, William J. Merenbach, David Merrill, Jim Merrill, Sharon F. Meyer, Daniel Meyer, David F. Meyer, Jeff Meyer, Keith A. Mezger, Thomas Miamidian, Armen Michael, Kirk B. Milbury, Paul J. Miller, Andrew D. Miller, Brian K. Miller, Christopher M. Miller, Gerald O. Miller, Howard C. Miller, Larry C. Miller, Loren J. Miller, Paul M. Milligan, Michael Mills, Carl M. Mills. Robert Miloszewski, Thomas Minor, Kenneth Miszner, Jeffrev J. Mitchel, Theodore R. Mitchell, David Mitchell, Jeffrey Mohr, Robert Molloy, John C. Monahan, William Monroe, Michael Montesi, Corliss J. Mooney, William P. Moore, Craig Moore, Lester W.B. Moosa, Moosa E. Moran, Michael S. Morash, David L. Moreland, Mark Morgan, Glenn R. Morimoto, David Morman, Terry G. Morphy, John Morris, David M. Morris, Mary Ellen Morrison, Cynthia M. Morrison, David F. Morton, William H. Morton, William R. Moses, James

Moss, Barbara Moss, Bedford Mossavar-Rahmani, Farhang Mouttet, Jean-Yves Moyer, Mark D. Moyer, Todd R. Muchmore, Charles Muehlmann, Brigitte W. Muellenbach, Tom Mueller, Gerd D. Mueller, Marilyn K. Muhl, Joe Mukherjee, Shum Mullane, Karen Mullen, David B. Mulroy, Dennis M. Murphy, Angela E. Murphy, Robert B. Murphy, William Murray, Andrew M. Musil, Scott Najarian, Gerald Nakata, Julie Nallen, John P. Napurano, Andrew G. Nassar, George Nave, Steve H. Nedza, Robin D. Neely, C. Richard Neider, Bryan S. Neis, Arthur V. Nelson, David J. Netzel, Joan E. Newman, Adrian B. Newton, Leslie T. Ngo, Thai Nickerson, Douglas E. Nickolatos, Alexander

Ngo, Thai
Nickerson, Douglas E.
Nickolatos, Alexander
Nietsch, Eric H.
Nirschl, Thomas G.
Nitkiewicz, Frank
Noce, John M.
Nolan, Edward T.
Nolan, Paul F.
Noll, John M.
Nord, David G.
Nord, Scott
Noski, Charles H.
Nyffeler, Fredy
Obenauer, Dave
O'Brien, Thomas M.
O'Connor, Colleen M.
O'Connor, Dan

O'Connor, Michael Oertling, Lawrence P. Ojha, Ham O'Keefe, Shawn J. Oldham, Steven D. Oldshue, Mary H. O'Leary, Kaye Olejniczak, Ronald Olmsted, Frank Olson, Jon A. Olson, Theodore A. Onesti, Anita Ontko, Gary M. Opladen, Thomas J. O'Reilly, Keith M. Orlando, John A. O'Shoney, Brad Ostaszewski, John S.

Ostermiller, Kurt W.

O'Connor, Dennis J.

Ourada, Jeanette L. Owen, Patrizia Packard, Ralph K. Paget, Norman D. Pai, Amar K. Palmer, Karen Pangburn, David J. Papile, Michael A. Pappo, Christopher M. Park, Jeffrey B. Parker, Arthur Parks, Robert Parks, W. Allen Parks, William B. Parmelee, William D. Passuello, Les Pastor, Donald Patenaude, John L. Patrick, Kevin D. Pattee, Russell S. Patterson, Jr. Thomas R. Patzak, Klaus Pavne, Thomas H. Peacock, Bill Pearcy, Patricia Pearson, Leota Peek, Bradley E.

Patrick, Kevin D.
Pattree, Russell S.
Patterson, Jr. Thomas
Patzak, Klaus
Payne, Thomas H.
Peacock, Bill
Pearcy, Patricia
Pearson, Leota
Peek, Bradley E.
Pekmezaris, Ernest
Pellizzon, Jerrold J.
Pender, Robert
Penny, Pamela J.
Perez, Juan
Perrotta, George
Persinger, Del L.
Petrillo, Al
Petro, Louis W.
Pfordresher, Bob
Phelan, John E
Piano, Lawrence J.

Piccone, Ray

Pici, Frank A.

Pierne, Jeffrey

Pieropan, Claudia M.

Pikitch, Susan M.

Pincus, Theodore

Pistorino, Thomas G. Piwnica, Steve Plavko, Edward R. Pleasance, David A. Plemenos, Joanne Plush, Gerald P. Plush, Mark J. Poe, Shawn K. Pohlman, Randolph A. Poia, Frank J. Polodna, Duane R. Pompa, Mark A. Porter, Barry S. Porter, Reid Potter, Howard H. Potts, Gary Poulin, Jane

Pounds, Fred

Powers, Kathie A.

Powers, Vance E.

Prescott, William R.

Pressey, Walter M.

Price, Roland C.

Pridoehl, Ingo

Prieser, Steven

Procida, Shaji

Promm, Robert A.

Prestidge, Richard T.

Propp, Tim Prosser, John W. Przybysz, Mark A. Pulferer, Bernard Pulsifer, Richard J. Pulvino, David R. Pve. William L. Quimby, Brian Raagas, Lorna I. Radford, Baird Radzinski, Jeff Rainey, John E Rajaji, Raghavan Rakowski, Kevyn N. Rambo, Stephen Ramos, Joseph Ramsey, Craig R. Rancourt, John H. Randall, Anne L. Ranstead, Matthew Rapier, Donella M. Rask, Steven H Rasmussen, Karen L. Rathfelder, Norman Rau, Glenn A Rayle, Julie Reardon, Valerie A. Redman, Joseph L. Reed, Timothy E. Reich, Edward Reid, Christopher J. Reilly, Michael J. Reiter, Frank J. Renner, David C. Restivo, Ronald J. Restuccio, CIRM John V. Rezentes, Lawrence C.

Roberts, Thomas

Robey, Randall M.

Robinson, Jean

Rockett, Peter S.

Roddy, Timothy J.

Rogerson, Nancy Hirsch

Romaneschi, Alberto E.

Romano, Edward A.

Roden, Peter J.

Roeske, Ralf R.

Robles, Josue

Robertson, Leonard A.

Robertson, Norman R.

Sa, Thomas Sakamoto, Alvin N. Salazar, Richard W. Salibello, Salvatore Salva, Lawrence J. Sampson, Christine San Pedro, Claudia Sandhu, Erik C. Sannini, Edmond Sansone, Daniel F. Santa, Richard A. Sartor, Richard A. Satterfield, Daniel W. Savage, Joseph M. Rhodes, Philip L. Sayer Tony Rice, David W. Schade, Edward P. Rice, Leslie Scheideman, R. Jay Rice, William D. Schelonka, Anthony M. Richards, Daniel R. Scherba, Robert R. Richardson, Bryan D. Scherer, Barbara Richey, Albert L. Scherer, John Richmond, Aaron Schild, Peter J. Schlax, Robert M. Rickert, Fred Rietz-Kamenar, Janelle Schlomann, James M. Riley, Michael J. Schmidt, Andrew Riley, Tom J. Schmitt, Christine C. Rimmer, Rebecca J. Schmitt, William T. Rio, Joseph W. Schmitz, Ferdinand Rios, Bobby Schmitz, Robert Riposo, David Schneider, Richard A. Rippetoe, Braden L. Schnitz, Paul J. Risch, Frank A. Schoell, Josef C. Risdon, Michael P. Schoeneberger, Larry M. Ritzel, J.W. Schroeder, Keith R. Rivers, Ann Schroeder, Michelle Robbins, Karen Schumann, Larry P. Roberts, Arthur J. Schumann, William H.

Scott, James H.

Scott, Richard T.

Scott, William E.

Seem, David D.

Sellick, Scott M.

Setter, Greg

Sexton, Jack

Semanie, Mark A.

Setton, George W.

Shallcross, Steven A.

Seward, Martin

Scumaci, Robert F.

Seegal, Rhonda Lynn

Romano, Ralph

Rosati, Daniel

Roth, Douglas

Rossi, Joe

Roth, Heidi

Roush, Philip

Rout, Robert E.

Roy, Richard R.

Rucker, Randal

Rumbough, Roy

Rusch, Mark A.

Ryan, Francis S.

Rutigliano, Robert M.

Ruttencutter, Brian B.

Rondot, Thomas C.

Rosebery, Richard J.

Roomberg, Richard D.

Rosenbaum, Stanley G.

Rothlisberger, Melvin H.

Roupe, Richard A.

Rowlett, Donald R.

Rowley, Michael D.

Rubin, Thomas A.

Shallenberger, Samuel Shapiro, Steven J. Sharp, Shalini Shea, James Sheedy, Kenneth J. Shefrin, Hersh M. Shellenberger, Steve D. Shephard, Walter A. Sher, Bradley Sheridan, Patrick Sherin, Keith S. Shields, Rick Shields, Wayne L. Shilen, Thomas S. Shimada, Michael S. Shineman, E. W. Shirk, Roderic M. Shonka, Michael J. Shurts, Mary M. Siczek, Charles D. Sides, James A. Siegfried, Robert L. Silvestri, James P. Simmons, Robert Simone, Andre Simons, Michael A. Simpson, Michael W. Simpson, Reid E. Simpson, Robert G. Singleton, Debra L. Singleton, Raun V. Sinicropi, Joseph Sippel, Robert Sitar, Edward Sjaarda, Marlyn B. Skelton, David Sleeper, William A. Slusser, Eric Smalls, Isaac S. Smith, Bruce W. Smith, David V. Smith, Donald F. Smith, Edward B. Smith, Frank E. Smith, James K. Smith, John G. Smith, Joseph R. Smith, Judith Smith, Kate Smith, Lisle J. Smith, Marsden Smith, Michael T. Smith, Monte W. Smith, Paul G. Smith, Ronald E. Smith, Stephen J. Smith, Thomas Smith, Walter V. Smolowitz, Ira Smyth, Margaret M. Snyder, Arthur Snyder, David Snyder, Gary L. Sokolowski, Richard Sommer, Kenneth F. Sommers, David P. Sopp, Gerald F. Sorel, John Soucy, Stephen Sowerby, Richard F. Spangler, Patrick D. Sparks, Chad Sparks, Christopher S.

Sparrow, Vincent R. Specht, Robert Speer, John R. Spina, Frank J. Spirito, Bernard Spohn, Richard A. Spolansky, Scott Springmann, David K. Sproull, Russ Srinivasan, Mohan St. Jacques, Robert Stachura, Michael Stack, Craig Stack, William V. Stacy, Patrick Stadler, David A. Stanton, Jeffrey B. Stark, P. Mark Stecker, Doug Steele, Lee C. Steele, Richard A. Steele, William T. Steiger, Alan L. Stephens, John M. Stephens, Ray G. Stephens, Robert W. Stephenson, James Sterner, Mary Jane Stetz, Gordon M. Stevens, Brian Stewart, Alan R. Stone, Edward W. Stone, Joan Strang, Peter W. Strasser, Robert A. Strauss, Norman N. Strawn, Dan Streek, Dan Streufert, Victor C. Strobel, Douglas Strohm, Michael D. Strole, Dwight A. Stuart, George M. Stuart, R. Neil Studer, Janis Sullivan, James Sullivan, Jennifer L. Sun, Wai-Yan Sunthimer, Jon C. Supik, Patricia A. Svoboda Larry J. Swain, Joseph Swanson, William R. Swartz, Jeffrey S. Sweek, Jeremy C. Sweeney, Robert J. Swenson, Ronald W. Swift, Christopher J. Swiger, John A. Sykes, Janelle M. Sylvia, Clyde W. Sylvia, John G. Szabo, Joseph G. Tabler, Kenneth Taff, Michael Taggart, David M. Tanzberger, Eric D. Tavolilla, Roth Joanne Tawney, Laurie Taylor, Deirdra A. Taylor, Keith D.

Tehle, David M.

Teicher, Ben

Tepper, Allan Tetlow, Sharon Texter, Carl A. Thobe, Daniel Thoenes, Mark Thoma, John R. Thomas, Thomas J. Thompson, Curtis A. Thompson, Quentin Thompson, Scott G. Thompson, Tracy B. Tichenor, James A. Tighe, Eugene Tilley, Frank W. Tipgos, Manuel A. Tippie, Henry B. Tocci, Joseph Todani, David Tolhurst, Harland R. Toman, Scott T. Tombrello, Paul G. Tomczak, Joseph P. Tomei, Steve W. Tortorice, James W. Trakselis, John J. Travis, Tracey Traylor, David Trego, Charles R. Trenham, Michael Troccoli, Nadine Troiano, Michael Troiano, Michael Trojan, Jerry Trombino, Roger Trostle, Gerald Troupe, Terry L. Trousdale, Bill Troutman, William Wilson Trubeck, William L. Tsetsekos, George Tsujita, Scott M. Tuan, Joan L. Tudhope, Kenneth A. Turner, Jason Tuscany, Donald A. Tuttle, Brian J. Tuttle, Dave G. Udawala, Abbas Ulferts, Gregory W. Ulmer, Kim Umana, Michael Unzicker, Pat Utrup, Chad M. Uzzell, Fred J. Vadera, Aiav Valdovinos, J. Lauro Valentine, Michael J. Valkenaar, James A. Van Horn, Jay Vandenberg, Liz Vandermeer John D. Varon, Jose Vattuone, Steven Vaughn, Joseph H. Vavrinek, Peter J. Verdon, Walter A. Vergura, Karen Vetter, Jim Vick, Ronald J. Villalba, Felix

Virgin, Thomas J.

Voegele, Brian C.

Vitek, Paul G.

Volkman, David Waegelein, Robert A. Wagner, Candace Wahba, Jeffrev A. Walker, Lorne D. Wall, Steven Wallace, Daniel V. Wallace, Mark A. Wallster, James L. Walsh, Daniel Walsh, Tom Walters, Eric G. Walther, Greg L. Wangerin, Ronald G. Wanserski, James H. Warburton, Kenneth A. Ward, Michael J. Ware, Margaret E. Warga, John E. Warren, Robert F. Waters, Russell F. Watson, Brian Watson, David N.T. Watson, Kevin Watts, Bradley Weaver, Fred G. Webb, Doug Weber, Eric Weicht, Franclin Weidmann, E. Wayne Weigand, Jim Weisner, Raymond A. Werts, Nanci West, Donald F. West, Ingrid West, Kenneth P. Wexler, R. Michael Wheat, David A. Wheeler, Scott S. Whipple, Thomas F. White, Grover L. White, Richard G. Whiton, A. Ernest Wicklund, Margaret E. Wiegandt, David A.

Wiener, William B.

Wikstrom, Daryl

Wilbur, Mark W.

Wilder, Calvin C.

Willem, Karen J.

Willey, Craig M.

Williams, Mark

Williams, R. Neil

Williford, Chris E.

Wilson, Diana M.

Winzenread, Mark

Wirth, Frederick L.

Woellert, Steven R.

Wolf, Christopher F.

Woloszyk, James W.

Woltil, Robert D.

Woollgar, Mark D.

Wirtjes, Sean M.

Wolf, Norbert J.

Wolff, Marc

Wolk, Harry I.

Wood, Frank

Wright, Laura

Winter, Mark

Wilson, Deborah A.

Williams, Tere

Williams, Jeffrey N.

Williams, Michael L.

Wriston, Kathryn D. Wunderlich, Kenneth Wurmnest, Douglas Wurst, Robert Wyman, G. Mead Wynn, Terence P. Xouris, Richard Yannazzo, Gary J. Yeaton, Howard R. Yee, Glenn K. Yerdon, Ted Yetzbacher, Charles L. Yocher, Margaret C. Yoo, Phil York, Leonard H. Yospe, Joseph Young, Debra Young, Jeffrey Young ,Steve Youngstein, Alan D. Yu, David Yungmann, George L. Yusko, Gary Zampieron, Alex Zecchin, David Zehm, Laura Zever, Tim Ziegenfuss, Douglas E. Zimmerman, Sandra Zinke, Michael Zinn, Geri Zirnkilton, Frank C. Znidarsich, Rebecca A. Zoellner, Carol B. Zorn, Martin Zukauckas, Linda K. Zurilla, William Zuroff, Mark S. Zwarych, Brian P.

In Memoriam FEI San Antonio Chapter

In memory of Dr. Keith Russell

RESEARCH SPONSORS

The Board Institute

CSC Infogix, Inc. The McHenry Group/Plan Tools The Siegfried Group

2007 HALL OF FAME **Premier Sponsor**

Deloitte

Platinum Sponsor Microsoft Corporation

Bronze Sponsors

American International

Group Amper, Politziner & Mattia FEI New Jersey Chapter FEI New York Chapter General Electric Company, Inc. Grant Thornton Houlihan Lokey Infogix, Inc.

KPMG, LLP Resources Global Professionals Robert Half International

Media Sponsor Financial Week

Gift-in-Kind Donors

Black & Decker Corporation Bose Corporation Brink's Home Security Build-A-Bear Cipriani's Cummins Inc. Cutter & Buck CVS Corporation General Electric Company, Inc. Herman Miller, Inc. Hilton Hotels Corporation N.Y. Jets Marriott Marquis NY Mattel McCormick & Company, Inc. Microsoft Corporation Philadelphia 76ers Ruby Tuesday Shell Oil Company Staples

Taryn Rose International Inc The Coca-Cola Company The Daily Show

with Jon Stewart The Sherry Netherland Vera Bradley Designs, Inc. Yankee Candle

RESPONSIBILITY FOR FINANCIAL STATEMENTS AND INTERNAL CONTROLS

The financial statements of Financial Executives Research Foundation, Inc. (FERF) were prepared by management, in conformity with accounting principles generally accepted in the United States of America.

FERF management is responsible for the integrity and objectivity of the financial statements, which are presented using the accrual basis of accounting and, accordingly, include some amounts based upon judgment and estimates.

FERF maintains a system of internal controls over financial reporting, including safeguarding of assets against unauthorized acquisition, use or disposition, which is designed to provide reasonable assurance to FERF's management and Board of Trustees regarding the preparation of reliable published financial statements and the safeguarding of assets. The accounting procedures and related system of internal controls are designed to assure that the books and records reflect the transactions of FERF, are in accordance with established policies and procedures, and implemented by qualified personnel. Even an effective internal controls system, no matter how well designed, has inherent limitations — including the possibility of the circumvention or overriding of controls — and, therefore, can provide only reasonable assurance with respect to financial statement preparation and such asset safeguarding. Further, because of changes in conditions, internal controls system effectiveness may vary over time.

The Board of Trustees — through the Office of the Chair, Budget and Investment Committee, Audit Committee and FERF's Treasurer — reviews the financial and accounting operations of FERF, including the review and discussion of periodic financial statements, the evaluation and adoption of budgets, and the basis of engagement and report of the independent auditors.

J.H. Cohn LLP, an independent public accounting firm, has audited the financial statements of FERF, and their report is included herein. The independent auditors were given unrestricted access to all financial and related data, including minutes of all meetings of the Board of Trustees. The auditors meet with the members of the Audit Committee, in the absence of management personnel, to discuss the results of their audit, and are afforded an opportunity to present their comments with respect to the adequacy of internal controls and the quality of the financial reporting of FERF.

James J. Abel President and CEO

October 7, 2008

Financial Executives Research Foundation, Inc. Supplemental information (Unaudited)

The Foundation's net assets decreased by \$120,000 during fiscal year 2008 compared with an increase of \$101,000 in 2007. The 2008 decrease is due to \$89,000 increase from operations offset by a \$209,000 pension related changes other than periodic pension cost. The 2007 increase is due to \$150,000 increase from operations offset by a \$9,000 minimum pension liability adjustment and a \$40,000 adjustment due to adoption of SFAS 158.

Revenues

Revenues totaled \$1,236,000 and \$988,000 in fiscal years 2008 and 2007, respectively. For the current year, contributions, underwriting and sponsorships totaled \$1,152,000, compared with \$858,000 for 2007.

Voluntary contributions are the principal source of revenues for the Foundation. Contributions totaled \$1,049,000 and \$745,000 for 2008 and 2007, respectively. The overall increase was due to increased support from corporations, chapters and individuals as a result of new fundraising initiatives. These new fundraising initiatives included launching of the major gift program, a special event, increased members voluntary donation as a check-off in the dues billing, and CPE on-line subscriptions. Of the 2,253 contributors this year, 310 were corporations and other organizations (a decrease of 72 or 18.8%), 56 were Financial Executives International (FEI) chapters, which is the same as last year and 1,887 were individuals compared with 933 last year (an increase of 954 or 102.3%).

Underwriting and sponsorships of \$103,000 for 2008 decreased by \$10,000, or 8.8%, compared with 2007 due to a research project postponed for the following fiscal year.

Total research publications sales of \$34,000 were \$4,000 (13%) more than last year due to net increase in publication sales and royalties to third parties. These included sales of Executive Reports, and Issues Alerts to non-FEI members, and royalties earned on third party agreements. Sales to FEI of \$50,000 included various newsletters, and other research services provided to FEI members in 2008. In 2007, sales to FEI of \$100,000 also included ten magazine articles.

Expenses

Total expenses were \$1,122,000 in fiscal year 2008 compared with \$971,000 in 2007, an increase of \$151,000.

Research and publishing expenses, which included the engagement of researchers, staff time, and the production, publication, distribution, and marketing processes, totaled \$449,000 for the year, compared with \$464,000 in 2007, a decrease of \$15,000 (3.2%). The decrease was due to overall reduction in research and marketing staff costs due to staff headcount reduction.

Fundraising, underwriting and sponsorships expenses totaled \$428,000, compared with \$237,000 for 2007, an increase of \$191,000 (80.6%). This net increase is due to expenses incurred related to a special event, additional fundraising programs, increased on-line learning subscription expense with related income increase and increased staff time allocation.

Administration and general expenses totaled \$245,000, which included travel, an allocated portion of senior management and staff support time and services provided by FEI. This decreased by \$25,000 due to a decrease in travel and staff time allocation rendered instead to fundraising.

Net realized and unrealized gains on investments

The unrealized (losses) gains on investments of (\$249,000) and \$68,000 in 2008 and 2007, respectively, were due to market fluctuations in the value of the investment portfolio.

Net assets and liquidity

The Foundation's net assets were \$1,075,000 and \$1,195,000 at June 30, 2008 and 2007, respectively. At June 30, 2008, the Foundation had cash and investments of \$1,452,000. These funds, excluding cash, were invested in 26% money market funds, 40% variety of mutual funds, and 34% fixed-income investments.

Financial Executives Research Foundation, Inc.

Report on Financial Statements

Years Ended June 30, 2008 and 2007



Report of Independent Public Accountants

The Board of Trustees
Financial Executives Research Foundation, Inc.

We have audited the accompanying statements of financial position of Financial Executives Research Foundation, Inc. as of June 30, 2008 and 2007, and the related statements of activities and cash flows for the years then ended. These financial statements are the responsibility of the Foundation's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Financial Executives Research Foundation, Inc. as of June 30, 2008 and 2007, and the changes in its net assets and cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

As discussed in Note 1 to the financial statements, in 2007, Financial Executives Research Foundation, Inc. adopted the provisions of Statement of Financial Accounting Standards No. 158 "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of Financial Accounting Standards Board Statements No. 87, 88, 106 and 132R."

Roseland, New Jersey

J. H. Cohn LLP

October 7, 2008

STATEMENTS OF FINANCIAL POSITION JUNE 30, 2008 AND 2007 (In Thousands)

<u>ASSETS</u>	2008	2007
Current assets: Cash Investments Accounts receivable, net of allowance for doubtful	\$ 42 1,452	\$ 24 1,364
accounts of \$2 and \$3 Total current assets	<u>29</u> 1,523	<u>15</u> 1,403
Equipment, net Prepaid expenses	9 2	6 18
Totals	<u>\$1,534</u>	<u>\$1,427</u>
LIABILITIES AND NET ASSETS		
Current liabilities: Accounts payable and accrued liabilities Deferred revenues Total current liabilities	\$ 130 <u>64</u> 194	\$ 125 <u>33</u> 158
Pension plan and other post-retirement benefits Total liabilities	265 459	<u>74</u> 232
Net assets: Unrestricted Temporarily restricted Pension liability adjustment Total net assets	1,314 10 (249) 1,075	1,235 (40) 1,195
Totals	<u>\$1,534</u>	<u>\$1,427</u>

STATEMENTS OF ACTIVITIES YEARS ENDED JUNE 30, 2008 AND 2007 (In Thousands)

	2008	2007
Revenues: Contributions Underwriting and sponsorships Research publications sales: Book and executive reports	\$1,049 <u>103</u> <u>1,152</u> 34	\$ 745 113 858
Articles and reports to FEI	<u>50</u> 84	<u>100</u> <u>130</u>
Total operating revenues	<u>1,236</u>	<u>988</u>
Expenses: Research and publishing: Research and production Distribution Marketing	347 7 <u>95</u>	324 6 <u>134</u>
Fundraising, underwriting and sponsorships Administration and general Total expenses	449 428 <u>245</u> 1,122	464 237 270 971
Excess of operating revenues over expenses	114	17
Non-operating revenues: Investment income - dividends and interest Realized gains on sale of investments Unrealized (losses) gains on investments Total non-operating revenues	104 110 (249) (35)	65 68 133
Change in unrestricted net assets	79	150
Changes in temporarily restricted net assets - contributions	10	
Increase in net assets before minimum pension liability adjustment	89	150
Minimum pension liability adjustment		<u>(9</u>)
Increase in net assets before effect of adoption of SFAS 158	89	141
Pension related changes other than periodic pension cost	(209)	
Effect of adoption of SFAS 158		(40)
(Decrease) increase in net assets	(120)	101
Net assets, beginning of year	<u>1,195</u>	1,094
Net assets, end of year	<u>\$1,075</u>	<u>\$1,195</u>

See Notes to Financial Statements.

STATEMENTS OF CASH FLOWS YEARS ENDED JUNE 30, 2008 AND 2007 (In Thousands)

	2008	2007
Operating activities: (Decrease) increase in net assets Adjustments to reconcile increase in net assets to net cash provided by operating activities:	\$(120)	\$101
Depreciation Noncash contribution Unrealized losses (gains) on investments Realized gains on sale of investments Changes in operating assets and liabilities:	5 (8) 249 (110)	5 (1) (68)
Accounts receivable and prepaid expenses Accounts payable and accrued liabilities Deferred revenues Pension plan and other post-retirement benefits Net cash provided by operating activities	2 5 31 <u>191</u> 245	24 (38) <u>61</u> <u>84</u>
Investing activities: Investment in marketable securities Proceeds from sales and maturities of fixed income and equity mutual funds	(813) <u>586</u>	(83)
Net cash used in investing activities Net increase in cash	<u>(227)</u> 18	<u>(83</u>)
Cash, beginning of year	24	23
Cash, end of year	<u>\$ 42</u>	<u>\$ 24</u>

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 1 - Business and summary of significant accounting policies: Business:

Financial Executives Research Foundation, Inc. (the "Foundation") serves as the research affiliate of Financial Executives International ("FEI"), which is a nonprofit membership organization in the United States of America.

Basis of accounting:

The financial statements of the Foundation have been prepared on the accrual basis of accounting.

Use of estimates:

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

Concentrations of credit risk:

Financial instruments that expose the Foundation to concentrations of credit risk consist primarily of cash and accounts receivable. The Foundation places its cash with a high credit quality financial institution. At times, such amounts may exceed Federally insured limits.

The Foundation closely monitors the extension of credit to its customers while maintaining allowances for potential credit losses. On a periodic basis, the Foundation evaluates its accounts receivable and establishes an allowance for doubtful accounts, based on a history of past write-offs and collections and current credit considerations.

Investments:

Equity securities with readily determinable fair values and all investments in debt securities are carried at fair value in the statements of financial position with realized and unrealized gains (losses) included in the statements of activities.

Equipment:

Equipment is recorded at cost if purchased, or at fair value on date of donation. Depreciation is provided on a straight-line basis over the estimated useful lives of the assets.

Revenue recognition:

Contributions:

Contributions are recognized in the period the donor makes the formal commitment. Accounts receivable include pledges outstanding as of June 30, 2008, less an estimate for pledges not expected to be collected.

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 1 - Business and summary of significant accounting policies (continued): Restricted contributions:

The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities as net assets released from restrictions.

Underwriting and sponsorships:

Underwriting and sponsorships are recognized in the period in which the related research report is published.

Deferred revenues:

Deferred revenues consist of monies received on account of donations and research project sponsorships. These monies, collected in advance of the period they apply, will be recognized as income in the following year.

Contributed services:

The Foundation does not record the monetary value of services contributed to it by members of the Foundation's Board of Trustees and its committees, or companies and organizations that participate in the research process, because such services do not meet the recognition criteria of SFAS 116, "Accounting for Contributions Received and Contributions Made".

Expenses:

Expenses are assigned to activities that fulfill the Foundation's objectives as a nonprofit organization. Expenses that are assigned to more than one activity are allocated utilizing a variety of factors and estimates.

Research and production:

Research and production expenses include the engagement of researchers, staff time, and the production and distribution processes. These expenses are recorded upon completion of identifiable segments of the project. Contracts awarded to individuals or organizations for research services provided to the Foundation are recognized on a percentage of completion basis.

Distribution:

Distribution includes postage and handling arising from the shipping of publications.

Marketing:

Marketing includes personnel costs related to the promotion of research and a special event.

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 1 - Business and summary of significant accounting policies (concluded): Administration and general:

Administration and general includes an allocated portion of senior management and staff support time and administrative services provided by FEI.

Income taxes:

The Foundation has been recognized as an organization exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code. However, revenue earned on activities which are unrelated to the Foundation's exempt purpose is taxable. The Foundation had no unrelated business income in 2008 and 2007.

At June 30, 2008, temporarily restricted net assets of \$10,000 represent support received for a scholarship fund. No such restrictions were applicable as of June 30, 2007.

Change in accounting policy:

On September 29, 2006, the Financial Accounting Standards Board ("FASB") issued Statement of Financial Accounting Standards No. 158, "Employers' Accounting for Defined Benefit Pension and Other Postretirement Plans - an amendment of FASB Statements No. 87, 88, 106 and 132(R)" ("SFAS 158"). SFAS 158 requires an employer that sponsors a defined benefit postretirement plan to report the current economic status (the overfunded or underfunded status) of the plan in its balance sheet/statement of financial position to measure the plan assets and plan obligations as of the balance sheet/statement of financial position date, and to include enhanced disclosures about the plan.

Note 2 - Investments:

Investments consist of the following:

	2008	2007
Money market funds Fixed income funds and securities Equity mutual funds Balanced mutual fund	\$ 372 499 581	\$ 327 344 568
Totals	<u>\$1,452</u>	<u>\$1,364</u>

Under terms of the Foundation's investment policy, certain longer-term funds may be invested in equity funds. Net gains and losses on investments include unrealized gains (losses) of (\$249) and \$68 in 2008 and 2007, respectively.

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 3 - Equipment:

Equipment consists of the following:

	<u>2008</u>	<u>2007</u>
Furniture and fixtures Computer software and hardware	\$ 3 _36	\$ 3 _28
Totals Less accumulated depreciation	39 (30)	31 (25)
Net book value	<u>\$ 9</u>	<u>\$ 6</u>

Note 4 - Related party transactions:

The Foundation shares office facilities with FEI and bears its own administrative expenses. In 2008 and 2007, the Foundation and FEI continued their agreement as to charges for administrative support costs, occupancy and computer services. Charges to the Foundation from FEI amounted to \$156 in 2008 and \$161 in 2007, and have been allocated to the appropriate expense categories in the statements of activities.

The Foundation is included under FEI's employees benefit plans, including health care and life insurance benefits for retired employees. The Foundation reimburses FEI for costs of these plans related to its employees. Payments made to FEI for these plans were \$42 and \$46 in 2008 and 2007, respectively.

The Foundation provides magazine articles, newsletters and other research services to FEI for distribution to its members. Such sales totaled \$160 and \$210 for the years ended June 30, 2008 and 2007, respectively. The Foundation believes the terms of these sales would be consistent with sales to third party customers.

The Foundation has a net receivable from FEI of approximately \$44 in 2008 and \$5 in 2007.

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 5 - Net assets:

Net assets consist of the following:

	<u>Operations</u>	Pension Liability Adjustment	Total
Balance, July 1, 2006 Increase in net assets Pension liability adjustment	\$1,085 150	\$ 9 (49)	\$1,094 150 (49)
Balance, June 30, 2007 Increase in net assets Pension liability adjustment	1,235 89 ———	(40) <u>(209</u>)	1,195 89 (209)
Balance, June 30, 2008	<u>\$1,324</u>	<u>\$(249</u>)	<u>\$1,075</u>

Note 6 - Pension plan and other postretirement benefits: Qualified plan:

The qualified defined benefit pension plan covers substantially all of the employees of FEI, the Foundation and FEI Canada ("FEIC"). FEI currently funds its pension trust in amounts determined under the Projected Unit Credit Funding Method. It is FEI's policy to fund contributions to the plan as they are due. Expenses related to the plan are accrued accordingly.

Other postretirement benefits:

FEI provides certain healthcare benefits for retired employees of FEI, the Foundation and FEIC. The plan requires FEI to contribute to individual supplemental medical plans up to the specified limit. FEI does not anticipate increases in its contributions to the supplemental medical plan in the foreseeable future, and the postretirement benefit plan is not funded. FEI also provides a limited life insurance benefit to employees when their pension benefit commences.

In January 2005, the qualified pension plan was amended to close the plan to new employees hired subsequent to March 1, 2005 of FEI, the Foundation and FEIC. Also in January 2005, the retiree life insurance program was amended to close the program to new entrants effective March 1, 2005.

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 6 - Pension plan and other postretirement benefits (continued): Weighted-average assumptions:

Assumptions used to determine the net periodic benefit costs for the fiscal years ended June 30:

	<u>2008</u>	<u>2007</u>
Discount rate	6.50%	6.75%
Rate of compensation increase	4.00%	4.00%
Expected long-term rates of return on plan assets		
(defined benefit pension plan)	7.75%	7.75%

The Foundation uses the expected long-term rate of return on plan assets to compute the expected return on assets. For the pension plan, the Foundation estimates the expected long-term return by utilizing a portfolio return calculator model that produces the expected return for a portfolio.

Obligations and funded status:

Change in benefit obligation:

	Qual <u>Pens</u>		Retiree <u>Medical</u>
Benefit obligation at July 1, 2006 Service cost Interest cost Actuarial loss	·	910 22 59 107	\$ 5 19
Benefits paid	**************************************	<u>(71</u>)	<u>(3</u>)
Benefit obligation at June 30, 2007 Service cost Interest cost Actuarial loss (gain)	1,	027 38 49 71	21 1 (1)
Benefits paid	(<u>110</u>)	<u>(2</u>)
Benefit obligation at June 30, 2008	<u>\$1,</u>	075	<u>\$19</u>

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 6 - Pension plan and other post-retirement benefits (continued):
Obligations and funded status (continued):

	Qualified Pension	Retiree <u>Medical</u>	
Fair value of plan assets at July 1, 2006 Actual return on plan assets Employer contributions Benefits paid	\$ 818 203 22 (71)		
Fair value of plan assets at June 30, 2007 Actual return on plan assets Employer contributions Benefits paid	972 (68) 34 <u>(111</u>)		
Fair value of plan assets at June 30, 2008	<u>\$ 827</u>		
Funded status at June 30, 2008	<u>\$(248</u>)	<u>\$(19</u>)	
Funded status at June 30, 2007	<u>\$ (55</u>)	<u>\$(21</u>)	
Unrestricted net assets - actuarial loss at June 30, 2008	<u>\$ 286</u>	<u>\$_1</u>	
Unrestricted net assets - actuarial loss at June 30, 2007	<u>\$ 74</u>		
Accumulated benefit obligation at June 30, 2008	<u>\$ 933</u>		
Accumulated benefit obligation at June 30, 2007	<u>\$ 933</u>		
Amounts recognized in the statement of financial position consist of: June 30 2008:			
Current liabilities Noncurrent liabilities	<u>\$248</u>	\$ 2 	
Totals	<u>\$248</u>	<u>\$19</u>	
June 30, 2007: Current liabilities Noncurrent liabilities	<u>\$ 55</u>	\$ 2 	
Totals	<u>\$ 55</u>	<u>\$21</u>	

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 6 - Pension plan and other post-retirement benefits (continued): Obligations and funded status (continued):

Components of net periodic benefit cost and other amounts recognized in other changes in net assets:

Net periodic benefit cost: Service cost Interest cost Expected return on plan assets	\$ 37 49 <u>(68</u>)
Net periodic benefit cost at June 30, 2008	<u>\$ 18</u>
Net periodic benefit cost: Service cost Interest cost Expected return on plan assets Amortization of net actuarial loss	\$ 22 59 (63) 2
Net periodic benefit cost at June 30, 2007	<u>\$ 20</u>

Plan assets:

The Group Pension Plan for Employees of Financial Executives International asset allocations at June 30, by asset category, are as follows:

Asset Category	2008 2006	
Equities Bonds	54.1% 58.0% 38.9 34.2	
Real estate Cash	4.4 4.7 2.6 3.1	
Totals	<u>100.0</u> % <u>100.0</u> %	

Investment strategy:

The plan's assets are invested with the objective of being able to meet current and future benefit payment needs, while controlling pension expense volatility and future contributions. Plan assets are diversified among U.S. equities, international equities, U.S. fixed income investments and real estate. The strategic target allocation is approximately 50% U.S. equities, 10% international equities, 35% fixed income and 5% real estate.

Cash flows:

Expected contributions for 2009 are \$476, which includes FEI, the Foundation and FEIC.

NOTES TO FINANCIAL STATEMENTS (In Thousands)

Note 6 - Pension plan and other post-retirement benefits (continued): Expected benefit payments:

Estimated future benefit payments reflecting expected future service for each of the five years subsequent to June 30, 2008 and in the aggregate for the five years thereafter for FEI, the Foundation and FEIC are as follows:

Fiscal Year	
Ending	
<u>June 30,</u>	<u>Amount</u>
2009	\$ 424
2010	403
2011	390
2012	370
2013	388
2014-2018	2,292

401(k) plan:

Effective January 1, 1997, the Foundation adopted a deferred arrangement 401(k) plan whereby employees can contribute a percentage of their earnings on a tax-deferred basis. The Foundation contributed \$17 and \$19 to the 401(k) plan in 2008 and 2007, respectively.